DCI/IC 74-1029

Exec.Reg. 74-1651/A

3 1 MAY 1974

The Honorable Robert Murphy Chairman of the Board Corning International Corporation 717 Fifth Avenue New York, New York 19822

Dear Ambassador Murphy:

I have received a letter from Kent Crane, the Administrative Assistant to Congressman Frelinghuysen, telling me of his appointment with the Commission on the Organization of the Government for the Conduct of Foreign Policy. In his letter he suggested meeting with me to discuss the proposed outline for the Commission's study on intelligence.

As you know, I believe the work of the Commission is very important, and I am anxious to be cooperative with you in your work. Accordingly, I think it might be useful if you and I could meet with Mr. Crane to discuss the Commission's plans and further focus on intelligence and his role. I'd also like to have General Graham and of my Intelligence Community Staff present so that they can Tollow up as desired. If this seems a good idea, please let me know, and we will set up a mutually agreeable time to get together.

STAT

Sincerely,

SIGNED

W. E. Colby

Enclosure
Copy of Mr. Crane's
letter mentioned above

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Distribution:
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COMMITTEE: FOREIGN AFFAIRS

KENT B. CRANE

ADMINISTRATIVE ASSISTANT

Congress of the United States

House of Representatives

Washington, P.C. 20515

May 20, 1974

The Honorable William Colby Director Central Intelligence Agency Washington, D.C. 20505

Dear Bill:

You are already aware of the existence and purpose of the Commission on the Organization of the Government for the Conduct of Foreign Policy. The Commission is approaching its task in two phases. First, it is taking testimony from practitioners in the foreign affairs field, such as yourself. Second, it is conducting in depth studies of specific foreign policy issues of major importance.

The Commission Chairman, Ambassador Robert Murphy, and Congressman Frelinghuysen are both personally very interested in the Commission's study of the intelligence community. As the enclosed letter indicates, Ambassador Murphy recently named me to head the Commission's study group on intelligence.

It is my intention, for rather obvious reasons, to keep our study group small and select. Further, it is my hope that we can draw as necessary upon the expertise available within the intelligence agencies, the USIB and the PFIAB.

As a first step, may I ask your assistance on three specific matters:

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(a) Would it be possible to call upon you during the week of-June 17th when I am scheduled to return from a study trip to Southeast Asia? At that time I would like to review our proposed study outline (a tentative list of topics which would seem to be of legitimate interest to the Commission is enclosed) and discuss the type of information and possibly staff assistance which we might reasonably expect to obtain from you. I will be prepared to spend as much time as you think useful with you, your staff or members of the USIB staff.

- (b) Could you arrange, either directly or with DOD, to reinstitute the more esoteric clearances which I shall need to carry out the Commission's mandate successfully? I believe I had most of the necessary clearances when I left USIA a few months ago. In the interim, DOD has recently granted me another TS clearance, so upgrading my clearances should be a relatively simple matter.
- (c) May I have access to previous studies of the intelligence community done in the past couple of years by various people and presumably available to you as Director of Central Intelligence? I am well aware that much thought and not an insignificant number of reports have been devoted to the organization and total resource structure of the intelligence community. The Commission has no desire to laboriously retrace the steps of others over well-trodden ground.

It is my sincere hope that you and others in the intelligence community will accept our study group's creation and charter as readily as we accept the challenge of the task ahead.

Kind personal regards.

Sincerely,

Kent B. Crane

Administrative Assistant

cc: Ambassador Robert Murphy
Honorable Francis O. Wilcox

Approved For R ase 2004/02/23 : CIA-RDP80M01133 0900160029-2 CORNING INTERNATIONAL CORPORATION 717 FIFTH AVENUE, NEW YORK, N.Y. 10022 A wholly ownest auboidiory of Corning Glans Works ROBERT D. MURPHY Cobin Address: "CORNGLASS" Honorary Chairman of the Board May 3, 1974 The Honorable Peter H.B. Frelinghuysen MAY 10 976 Congress of the United States House of Representatives Washington, D.C. 20515 Dear Peter: Thank you so much for your helpful letter of May 1, 1974, on the work of the Commission on the Organization of the Government for the Conduct of Foreign Policy. I find myself in full agreement with what you say in the first paragraph, as well as your useful remarks at the Commission's recent meeting. We are giving study to the manner in which public support can best be generated as well as to the matter of timing. I am glad you mention the role of intelligence in which I am personally very much interested. It is lucky to have Kent Crane aboard and to be able to draw on his experience and judgment. Fran Wilcox, too, agrees that Mr. Crane is best equipped to head the study group. With warm personal regards. Sincerely yours, Robert Murphy RM:1b cc: Hon. F.O. Wilcox

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INTELLIGENCE TOPICS FOR REVIEW By COG/FP Study Group

I. <u>Intelligence Collection</u>

- A. Requirements -- how and by whom should requirements be generated?
- B. Sources -- are both human and technical sources currently adequate and what is their future potential?
- C. How debilitating are various operational restraints (inadequate cover, opposition CI efforts, etc.)?
- D. What cost-effectiveness studies have, or can be, made of various elements of the intelligence effort?
- E. What are the specific collection missions of individual agencies and what degree of coordination exists among them?

II. Intelligence Reports and Estimates

- A. Is current reporting adequate -- in terms of type (basic/strategic, current and estimative) and topic (political, economic, military and scientific)?
- •B. Is the style and schedule for the production of reports well-conceivedare policy maker concerns and needs paramount; is threat assessment effective and timely; etc.?
- C. How should raw data be collated -- who should produce finished intelligence; who should brief senior officials; how many collating elements are necessary and economical; etc.?
- D. How should reports be distributed -- who should get which reports in the Executive and Legislative Branches of government?
- E. How should reports be evaluated -- by whom, how often, in what format, etc.?

III. Oversight Responsibility

How can intelligence activities best be coordinated and subjected to accountability and review in the Executive Branch and in Congress?

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IV. Covert Political Action

Does the U.S. Government require a continuing capability for covert action abroad (i.e., clandestine political or propaganda operations in foreign countries)? If so, under what circumstances, safeguards and organizational authority should it be managed?